

#### KP TISSUE INC.

# UNAUDITED CONDENSED FINANCIAL STATEMENT FOR THE 3-MONTH PERIODS ENDED MARCH 31, 2021 AND MARCH 31, 2020

## **Unaudited Condensed Statement of Financial Position**

(tabular amounts are in thousands of Canadian dollars)

|   | March 31, 2021 | December 31, 2020 |
|---|----------------|-------------------|
| Assets  |                | <u>\$</u>         |
|   |                |                   |
| Current assets  |                |                   |
| Distributions receivable                              | 1,761          | 1,755             |
| Receivable from Partnership                           | 24             | 21_               |
|   | 1,785          | 1,776             |
| Non-current assets                                    |                |                   |
| Investment in associate (note 4)                      | 79,770         | 69,537            |
| Total Assets  | 81,555         | 71,313            |
| Liabilities   |                |                   |
| Current liabilities                                   |                |                   |
| Dividend payable (note 6)                             | 1,761          | 1,755             |
| Current portion of advances from Partnership (note 5) | 326            | 874               |
| Income tax payable                                    | 315            | 1,722             |
|   | 2,402          | 4,351             |
| Non-current liabilities                               |                |                   |
| Deferred income taxes (note 5)                        | 1,060          | 634               |
| Total liabilities                                     | 3,462          | 4,985             |
| Equity  |                |                   |
| Common shares (note 6)                                | 20,708         | 20,355            |
| Contributed surplus                                   | 144,819        | 144,819           |
| Deficit   | (99,950)       | (111,907)         |
| Accumulated other comprehensive income                | 12,516         | 13,061            |
| Total equity  | 78,093         | 66,328            |
| Total liabilities and equity                          | 81,555         | 71,313            |
| Subsequent events (note 6)                            |                |                   |

# **Unaudited Condensed Statement of Comprehensive Income**

For the 3-month periods ended March 31, 2021 and March 31, 2020

(tabular amounts are in thousands of Canadian dollars, except share and per share amounts)

|  | 3-month<br>period ended<br>March 31, 2021 | 3-month<br>period ended<br>March 31, 2020 |
|--|---|---|
|  | <u> </u>                                  | \$  |
|  |   |   |
| Equity loss (note 4)                                       | (345)                                     | (125)                                     |
| Dilution gain (note 6)                                     | 80  | 220                                       |
| Income (loss) before income taxes                          | (265)                                     | 95  |
| Income taxes (note 5)                                      | (1,473)                                   | (1,606)                                   |
| Net income for the period                                  | 1,208                                     | 1,701                                     |
| Other comprehensive income (loss)                          |   |   |
| net of tax expense (recovery) (note 7)                     |   |   |
| Items that will not be reclassified to net income:         |   |   |
| Remeasurements of pensions                                 | 11,995                                    | 8,692                                     |
| Remeasurements of post-retirement benefits                 | 516                                       | 597                                       |
| Items that may be subsequently reclassified to net income: |   |   |
| Cumulative translation adjustment                          | (545)                                     | 4,081                                     |
| Total other comprehensive income for the period            | 11,966                                    | 13,370                                    |
| Comprehensive income for the period                        | 13,174                                    | 15,071                                    |
| Basic earnings per share                                   | 0.12                                      | 0.18                                      |
| Weighted average number of shares outstanding              | 9,779,571                                 | 9,655,383                                 |

# **Unaudited Condensed Statement of Changes in Equity**

For the 3-month periods ended March 31, 2021 and March 31, 2020

(tabular amounts are in thousands of Canadian dollars, except share amounts)

|                                    | Comm      | on shares | Contributed<br>surplus | Deficit   | Accumulated<br>other<br>comprehensive<br>income | Total<br>equity |
|------------------------------------|-----------|-----------|------------------------|-----------|---|-----------------|
|                                    | #         | \$        | \$                     | \$        | \$  | \$              |
| As of January 1, 2020              | 9,626,153 | 18,997    | 144,819                | (100,696) | 13,997  | 77,117          |
| Issuance of common shares (note 6) | 34,545    | 340       | -                      | -         | -   | 340             |
| Dividends payable (note 6)         | -         | -         | -                      | (1,739)   | -   | (1,739)         |
| Remeasurements of pensions         | -         | -         | -                      | 8,692     | -   | 8,692           |
| Remeasurements of                  |           |           |                        |           |   |                 |
| post-retirement benefits           | -         | -         | -                      | 597       | -   | 597             |
| Cumulative translation adjustment  | -         | -         | -                      | -         | 4,081   | 4,081           |
| Net income for the period          |           |           |                        | 1,701     |   | 1,701           |
| As of March 31, 2020               | 9,660,698 | 19,337    | 144,819                | (91,445)  | 18,078  | 90,789          |
|                                    |           |           |                        |           |   |                 |
| As of January 1, 2021              | 9,751,771 | 20,355    | 144,819                | (111,907) | 13,061  | 66,328          |
| Issuance of common shares (note 6) | 32,921    | 352       | -                      | -         | -   | 352             |
| Dividends payable (note 6)         | -         | -         | -                      | (1,761)   | -   | (1,761)         |
| Fair value adjustment (note 6)     | -         | 1         | -                      | (1)       | -   | -               |
| Remeasurements of pensions         | -         | -         | -                      | 11,995    | -   | 11,995          |
| Remeasurements of                  |           |           |                        |           |   |                 |
| post-retirement benefits           | -         | -         | -                      | 516       | -   | 516             |
| Cumulative translation adjustment  | =         | -         | -                      | -         | (545)   | (545)           |
| Net income for the period          |           |           |                        | 1,208     | <u>-</u>  | 1,208           |
| As of March 31, 2021               | 9,784,692 | 20,708    | 144,819                | (99,950)  | 12,516  | 78,093          |

# **Unaudited Condensed Statement of Cash Flows**

For the 3-month periods ended March 31, 2021 and March 31, 2020

(tabular amounts are in thousands of Canadian dollars)

|   | 3-month<br>period ended<br>March 31, 2021 | 3-month<br>period ended<br>March 31, 2020 |
|---|---|---|
| Cook flows from (wood in) anaroting activities                            | <u> </u>                                  | \$  |
| Cash flows from (used in) operating activities  Net income for the period | 1,208                                     | 1,701                                     |
| Items not affecting cash  | 1,206                                     | 1,701                                     |
| Equity loss (note 4)  | 345                                       | 125                                       |
| Dilution gain (note 6)  | (80)                                      | (220)                                     |
| Income taxes (note 5)   | (1,473)                                   | (1,606)                                   |
| Total items not affecting cash  | (1,208)                                   | (1,701)                                   |
| Net change in non-cash working capital (note 9)                           | (3)                                       | 93  |
| Tax payments  | (2,061)                                   | (874)                                     |
| Tax Distribution received   | 1,738                                     | 781                                       |
| Advances received   | 326                                       |   |
| Net cash from (used in) operating activities                              |   |   |
| Cash flows from investing activites                                       |   |   |
| Partnership unit distributions received                                   | 1,403                                     | 1,393                                     |
| Net cash from investing activities  | 1,403                                     | 1,393                                     |
| Cash flows used in financing activities (note 10)                         |   |   |
| Dividends paid  | (1,403)                                   | (1,393)                                   |
| Net cash used in financing activities                                     | (1,403)                                   | (1,393)                                   |
| Increase (decrease) in cash and cash equivalents during the period        | -   | -   |
| Cash and cash equivalents - Beginning of period                           |   |   |
| Cash and cash equivalents - End of period                                 | <u> </u>                                  |   |

#### **Notes to Unaudited Condensed Financial Statements**

For the 3-month periods ended March 31, 2021 and March 31, 2020

(tabular amounts are in thousands of Canadian dollars, except share amounts)

#### 1 General information

KP Tissue Inc. (KPT or the Corporation) was incorporated by articles of incorporation under the Canadian Business Corporations Act on October 1, 2012. As of March 31, 2021, the Corporation held a 14.7% (December 31, 2020 – 14.7%) interest in Kruger Products L.P. (KPLP or the Partnership), whose principal business is to produce, distribute, market and sell a wide range of disposable tissue products, including bathroom tissue, facial tissue, paper towels and napkins for both the consumer and away-from-home markets in North America. The Corporation's headquarters are located in Mississauga, Ontario, Canada.

#### 2 Basis of presentation

These unaudited condensed financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) applicable to the preparation of interim financial statements, including International Accounting Standards (IAS) 34 – Interim Financial Reporting as issued by the International Accounting Standards Board (IASB), and with interpretations of the International Financial Reporting Committee which the Canadian Accounting Standards Board has approved for incorporation into Part 1 of the CPA Canada Handbook - Accounting. These unaudited condensed financial statements should be read in conjunction with the annual audited financial statements of the Corporation for the year ended December 31, 2020.

These unaudited condensed financial statements were approved by the board of directors on May 6, 2021.

#### 3 Critical accounting estimates and judgments

The preparation of these unaudited condensed financial statements in conformity with IFRS requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities in the unaudited condensed financial statements and the disclosure of contingencies at the dates of the unaudited condensed statement of financial position, and the reported amounts of revenues and expenses during the reporting period. On a regular basis and with the information available, management reviews its estimates and judgements, including those related to fair value and the basis of accounting. Actual results could differ from those estimates. When adjustments become necessary, they are reported in earnings in the period in which they occur.

The estimates and judgement applied by management that most significantly affect the unaudited condensed financial statements are the same as the ones that applied to the annual audited financial statements for the year ended December 31, 2020, updated for the following:

#### COVID-19

During the 3-month period ended March 31, 2021, management considered the impact of COVID-19 on the Corporation's critical accounting estimates and judgments, including the Corporation's assessment of triggering events with respect to its impairment analysis for its investment in associate. Management concluded the future forecasts that support the investment value had not changed significantly and therefore no impairment adjustment was made for the 3-month period ended March 31, 2021. While management concluded that a triggering event did not occur during the 3-month period ended March 31, 2021, the length and severity of the COVID-19 pandemic could result in further impairment charges.

## **Notes to Unaudited Condensed Financial Statements**

For the 3-month periods ended March 31, 2021 and March 31, 2020

(tabular amounts are in thousands of Canadian dollars, except share amounts)

#### 4 Investment in associate

Changes in the carrying amount of the investment were as follows:

|                                       | <u> </u> |
|---------------------------------------|----------|
| As of January 1, 2020                 | 81,052   |
| Investment in associate               | 340      |
| Share of income                       | 1,263    |
| Depreciation of fair value increments | (1,388)  |
| Share of other comprehensive income   | 15,660   |
| Dilution gain                         | 220      |
| Tax Distribution                      | (780)    |
| Partnership unit distributions        | (1,739)  |
| As of March 31, 2020                  | 94,628   |
| As of January 1, 2021                 | 69,537   |
| Investment in associate               | 352      |
| Share of income                       | 992      |
| Depreciation of fair value increments | (1,337)  |
| Share of other comprehensive income   | 14,519   |
| Dilution gain                         | 80       |
| Tax Distribution                      | (2,612)  |
| Partnership unit distributions        | (1,761)  |
| As of March 31, 2021                  | 79,770   |

#### **Notes to Unaudited Condensed Financial Statements**

For the 3-month periods ended March 31, 2021 and March 31, 2020

(tabular amounts are in thousands of Canadian dollars, except share amounts)

The equity loss was comprised of the following components:

|                                       | 3-month<br>period ended<br>March 31, 2021 | 3-month<br>period ended<br>March 31, 2020 |
|---------------------------------------|---|---|
|                                       |   | \$  |
| Share of income                       | 992                                       | 1,263                                     |
| Depreciation of fair value increments | (1,337)                                   | (1,388)                                   |
|                                       | (345)                                     | (125)                                     |

The following summarizes financial information about the assets, liabilities, revenue and net income of KPLP, in which the Corporation holds a 14.7% interest as of March 31, 2021 (December 31, 2020 - 14.7%). The financial information was derived from the unaudited condensed consolidated financial statements of KPLP for the 3-month period ended March 31, 2021. The assets and liabilities disclosed include the fair value adjustments made to the carrying amount of the assets and liabilities of the associate on its acquisition.

|                                |                          |              | March 31, 2021          |
|--------------------------------|--------------------------|--------------|-------------------------|
|                                | KPLP basis of accounting | FV increment | KPT basis of accounting |
|                                |                          | <u> </u>     | \$                      |
| Current assets                 | 423,260                  | -            | 423,260                 |
| Non-current assets             | 1,515,360                | 378,871      | 1,894,231               |
| Liabilities to non-unitholders | 1,378,947                | -            | 1,378,947               |
| Partnership units liability    | 171,317                  | -            | 171,317                 |
| Net assets                     | 388,356                  |              |                         |
|                                | 3-month<br>period ended  |              |                         |
|                                | March 31, 2021           |              |                         |
|                                | <u> </u>                 |              |                         |
| Revenue                        | 310,379                  |              |                         |
| Net income                     | 6,759                    |              |                         |
| Other comprehensive income     | 99,771                   |              |                         |
| Total comprehensive income     | 106,530                  |              |                         |

#### **Notes to Unaudited Condensed Financial Statements**

For the 3-month periods ended March 31, 2021 and March 31, 2020

(tabular amounts are in thousands of Canadian dollars, except share amounts)

|                                |                                |              | December 31, 2020       |
|--------------------------------|--------------------------------|--------------|-------------------------|
|                                | KPLP basis of accounting       | FV increment | KPT basis of accounting |
|                                |                                | \$           | \$                      |
| Current assets                 | 447,047                        | -            | 447,047                 |
| Non-current assets             | 1,504,277                      | 388,562      | 1,892,839               |
| Liabilities to non-unitholders | 1,477,498                      | -            | 1,477,498               |
| Partnership units liability    | 185,424                        | -            | 185,424                 |
| Net assets                     | 288,402                        |              |                         |
|                                | 3-month                        |              |                         |
|                                | period ended<br>March 31, 2020 |              |                         |
|                                | \$                             |              |                         |
| Revenue                        | 375,146                        |              |                         |
| Net income                     | 8,388                          |              |                         |
| Other comprehensive income     | 99,592                         |              |                         |
| Total comprehensive income     | 107,980                        |              |                         |

The following shows the reconciliation of KPT's portion of KPLP equity to the investment recorded in KPT:

|  | March 31, 2021 | December 31, 2020<br>\$ |
|--|----------------|-------------------------|
| KPLP consolidated equity                                 | 388,356        | 288,402                 |
| Add back: Inception value of Partnership units liability | 118,562        | 118,562                 |
| Less: Equity pertaining to Kruger Inc. and KPGP          | (358,681)      | (272,950)               |
| Equity pertaining to KPT                                 | 148,237        | 134,014                 |
| Investment in associate recorded in KPT                  | 79,770         | 69,537                  |
| Reconciling difference                                   | 68,467         | 64,477                  |
| Reconciling items since inception:                       |                |                         |
| Equity issuance costs                                    | (11,110)       | (11,110)                |
| Depreciation of FV increments                            | 49,970         | 48,633                  |
| Currency translation adjustment in fair value increments | (3,009)        | (3,130)                 |
| Tax Distribution   | 7,268          | 4,656                   |
| Gain on exercise of overallotment option                 | (375)          | (375)                   |
| Dilution gain  | (2,277)        | (2,197)                 |
| Impairment in investment in associate                    | 28,000         | 28,000                  |
|  |                | -                       |

With respect to KPT's investment in KPLP, the liability of KPT for the debts, liabilities and other obligations of KPLP is limited to KPT's capital contribution to KPLP.

#### 5 Income taxes

The Corporation is required to pay income tax on its share of the taxable income of KPLP. The Corporation has not recognized at the date of acquisition the deferred tax assets and liabilities related to the differences between the accounting and tax basis of KPLP's assets and liabilities. Accordingly, the Corporation is tracking the temporary differences that were subject to the initial recognition exemption and recognizes newly created temporary differences as they arise.

#### **Notes to Unaudited Condensed Financial Statements**

For the 3-month periods ended March 31, 2021 and March 31, 2020

(tabular amounts are in thousands of Canadian dollars, except share amounts)

The major components of income taxes recognized in the unaudited condensed statement of comprehensive income were as follows:

|  | 3-month<br>period ended<br>March 31, 2021 | 3-month<br>period ended<br>March 31, 2020       |
|--|---|---|
|  | \$  | \$  |
| Current tax expense  | 654                                       | 718   |
| Deferred tax recovery  | (2,127)                                   | (2,324)   |
|  | (1,473)                                   | (1,606)   |
| Details of the provision for income taxes were as follows:       |   |   |
|  | 3-month<br>period ended<br>March 31, 2021 | 3-month<br>period ended<br>March 31, 2020<br>\$ |
| Income tax at statutory rate of 26%                              | (69)                                      | 25  |
| Permanent differences and other                                  | (11)                                      | 104   |
| Dilution gain  | (21)                                      | (57)  |
| Taxed in hands of subsidiaries                                   | 76  | (11)  |
| Realization of previously unrecognized tax attributes            | 439                                       | 369   |
| Change in basis of investment in associate                       | (1,887)<br>(1,473)                        | (2,036) (1,606)                                 |
| Components of the deferred income tax liability were as follows: |   |   |
|  | March 31, 2021                            | December 31, 2020                               |
|  | <b>\$</b>                                 | \$  |
| Deferred tax liability (asset)                                   |   | _   |
| ROU assets and lease liabilities                                 | (829)                                     | (829)   |
| Pensions   | (406)                                     | (1,084)   |
| Partnership units liability                                      | (3,777)                                   | (3,692)   |
| Property, plant and equipment                                    | 6,873                                     | 7,043   |
| Other  | (801)                                     | (804)   |
|  | 1,060                                     | 634   |
| The analysis of the deferred tax liability were as follows:      |   |   |
|  | March 31, 2021                            | December 31, 2020                               |
|  |   | \$  |
| Deferred tax liabilities to be realized greater than 12 months   | 1,060                                     | 634   |
|  | 1,060                                     | 634   |

In addition to the above, the Corporation has a deferred tax asset of \$6.8 million (December 31, 2020 - \$8.3 million) related to the Investment in associate which has not been recognized in the unaudited condensed financial statements for the 3-month period ended March 31, 2021.

#### **Notes to Unaudited Condensed Financial Statements**

For the 3-month periods ended March 31, 2021 and March 31, 2020

(tabular amounts are in thousands of Canadian dollars, except share amounts)

The movement in the deferred tax liability was as follows:

|   | \$      |
|---|---------|
| As of January 1, 2020                                 | 3,158   |
| Charge to net income                                  | (2,324) |
| Charge to other comprehensive income                  |         |
| - remeasurements of cumulative translation adjustment | 610     |
| Charge to other comprehensive income                  |         |
| - remeasurements of post-retirement benefits          | 382     |
| Charge to other comprehensive income                  |         |
| - remeasurements of pensions                          | 1,298   |
| As of March 31, 2020                                  | 3,124   |
| As of January 1, 2021                                 | 634     |
| Charge to net loss                                    | (2,127) |
| Charge to other comprehensive loss                    |         |
| - remeasurements of cumulative translation adjustment | (81)    |
| Charge to other comprehensive income                  |         |
| - remeasurements of post-retirement benefits          | 330     |
| Charge to other comprehensive income                  |         |
| - remeasurements of pensions                          | 2,304   |
| As of March 31, 2021                                  | 1,060   |

Pursuant to the Tax Distribution as defined in the Partnership Agreement, on February 26, 2021, KPT received a Tax Distribution of \$2.6 million from KPLP for purposes of settling its obligation for federal and provincial taxes, for the year ended December 31, 2020. The Tax Distribution was used to settle the outstanding advance to KPT in the amount of \$0.9 million as of December 31, 2020. During the 3-month period ended March 31, 2021, pursuant to the Tax Distribution as defined in the Partnership Agreement, KPT received an advance from KPLP of \$0.3 million to pay the monthly tax instalments. The advances are non-interest bearing and non-recourse in nature and are settled when the Tax Distribution is declared annually.

#### 6 Dividends

During the 3-month periods ended March 31, 2021 and March 31, 2020, the Corporation paid a quarterly dividend of \$0.18 per common share to shareholders. Pursuant to the Corporation Dividend Reinvestment Plan (DRIP), a portion of the dividend was reinvested by the shareholders, resulting in the Corporation issuing common shares. The proceeds were used to acquire additional units of KPLP. The dividends paid, the additional common shares issued at the share price, and the gross proceeds were as follows:

|                              |                | 3-month period ended Mar |                              |                |  |
|------------------------------|----------------|--------------------------|------------------------------|----------------|--|
|                              | Dividends paid | Share price              | Issuance of<br>Common shares | Gross proceeds |  |
| <b>Dividend Payment Date</b> | <u> </u>       | <u>\$</u>                | #                            | <u> </u>       |  |
| January 15, 2021             | 1,755          | 10.70                    | 32,921                       | 352            |  |

#### **Notes to Unaudited Condensed Financial Statements**

For the 3-month periods ended March 31, 2021 and March 31, 2020

(tabular amounts are in thousands of Canadian dollars, except share amounts)

|                              |                |             | 3-month period ended March 31, 2020 |                |
|------------------------------|----------------|-------------|-------------------------------------|----------------|
|                              | Dividends paid | Share price | Issuance of<br>Common shares        | Gross proceeds |
| <b>Dividend Payment Date</b> |                | <u>\$</u>   | #                                   |                |
| January 15, 2020             | 1,733          | 9.84        | 34,545                              | 340            |

On April 15, 2021, the Corporation paid a dividend of \$1.8 million to shareholders at \$0.18 per common share. Pursuant to the Corporation DRIP, a portion of the dividend was reinvested by the shareholders, resulting in the Corporation issuing 39,046 common shares at a price of \$10.47.

Subsequent to March 31, 2021, the Corporation declared a dividend of \$0.18 per common share to shareholders, payable on July 15, 2021.

As a result of the DRIP and Kruger's reinvestment of its distribution from KPLP in units of KPLP, a dilution gain of \$0.1 million was recorded during the 3-month period ended March 31, 2021 (3-month period ended March 31, 2020 - \$0.2 million).

#### 7 Income tax recovery (expense) on other comprehensive income (loss)

Income tax recovery (expense) on other comprehensive income (loss) were as follows:

|  | 3-month period ended | 3-month<br>period ended<br>March 31, 2020 |
|--|----------------------|---|
|  | March 31, 2021       |   |
|  |                      | \$  |
| Items that will not be reclassified to net income:         |                      |   |
| Remeasurements of pensions                                 | 14,299               | 9,990                                     |
| Income tax expense   | (2,304)              | (1,298)                                   |
| Net of income tax expense                                  | 11,995               | 8,692                                     |
| Remeasurements of post-retirement benefits                 | 846                  | 979                                       |
| Income tax expense   | (330)                | (382)                                     |
| Net of income tax expense                                  | 516                  | 597                                       |
| Items that may be subsequently reclassified to net income: |                      |   |
| Cumulative translation adjustment                          | (626)                | 4,691                                     |
| Income tax recovery (expense)                              | 81                   | (610)                                     |
| Net of income tax recovery (expense)                       | (545)                | 4,081                                     |
| Total other comprehensive income for the period            | 11,966               | 13,370                                    |

#### 8 Economic dependence

The Corporation was created to acquire, and its business is limited to holding, a limited partnership interest in KPLP, which is accounted for as an investment in an associate using the equity method of accounting. As such, the Corporation is economically dependent on KPLP and exposed to all the risks associated with the business of KPLP, including, but not limited to, liquidity risk.

#### **Notes to Unaudited Condensed Financial Statements**

For the 3-month periods ended March 31, 2021 and March 31, 2020

(tabular amounts are in thousands of Canadian dollars, except share amounts)

#### 9 Non-cash working capital

The change in non-cash working capital on the unaudited condensed statement of cash flows comprised the following:

|  | 3-month<br>period ended | 3-month<br>period ended |
|--|-------------------------|-------------------------|
|  | March 31, 2021          | March 31, 2020<br>\$    |
| Decrease (increase) in receivable from Partnership | (3)                     | 93                      |
|  | (3)                     | 93                      |

#### 10 Cash flows used in financing activities

The change in financing activities on the unaudited condensed statement of cash flows comprised the following:

| As of January 1, 2020    | Dividends paid  | Movements not in financing activities | As of March 31,<br>2020   |
|--------------------------|---|---------------------------------------|---|
|                          | <u> </u>  |                                       | ·-  |
| 1,/33                    | (1,/33)   | 1,739                                 | 1,739   |
| 18,997                   | 340   |                                       | 19,337  |
| 20,730                   | (1,393)   | 1,739                                 | 21,076  |
| As of January 1,<br>2021 | Dividends paid  | Movements not in financing activities | As of March 31,<br>2021   |
|                          | \$  | <u> </u>                              | \$  |
| 1,755                    | (1,755)   | 1,761                                 | 1,761   |
| 20,355                   | 352   | 1                                     | 20,708  |
| 22,110                   | (1,403)   | 1,762                                 | 22,469  |
|                          | 2020<br>\$ 1,733 18,997 20,730  As of January 1, 2021 \$ 1,755 20,355 | 2020 Dividends paid  \$               | As of January 1, 2020         Dividends paid activities         financing activities           \$         \$         \$           1,733         (1,733)         1,739           18,997         340         -           20,730         (1,393)         1,739           Movements not in financing activities           \$         \$         \$           1,755         (1,755)         1,761           20,355         352         1 |