KP TISSUE INC. AND KRUGER PRODUCTS INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL POSITION

FOR THE 3-MONTH AND 9-MONTH PERIODS ENDED SEPTEMBER 30, 2026

DATED NOVEMBER 11, 2026

KP Tissue Inc. and Kruger Products Inc.

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The following Management's Discussion and Analysis (MD&A) dated November 11, 2026 for KP Tissue Inc. (KPT) and Kruger Products Inc. (Kruger Products) is intended to assist the readers in understanding the business environment, strategies, performance and risk factors relating to KPT and Kruger Products. It should be read in conjunction with the unaudited condensed financial statements of KPT for the 3-month periods ended September 30, 2026 and September 30, 2025, respectively, and the 9-month periods ended September 30, 2026 and September 30, 2025, respectively, and the unaudited condensed consolidated financial statements of Kruger Products for the 3-month periods ended September 30, 2026 (Q3 2026) and September 30, 2025 (Q3 2025) respectively, and the 9-month periods ended September 30, 2026 (YTD 2026) and September 30, 2025 (YTD 2025), respectively.

About KP Tissue Inc.

KPT was created to acquire, and its business is limited to holding, an equity interest in Kruger Products, which is accounted for as an investment in an associate using the equity method of accounting. As of September 30, 2026, KPT held 12.0% of the Kruger Products Class B Common Shares (the Kruger Products Common Shares). The following MD&A provides discussion and analysis related to KPT to the extent necessary to understand the equity method of accounting. However, the majority of the discussion and analysis relates to Kruger Products and to KPT's investment in Kruger Products.

CAUTIONARY FORWARD LOOKING STATEMENT

Certain statements in this MD&A about KPT's and Kruger Products' current and future plans, expectations and intentions, results, levels of activity, performance, goals or achievements or any other future events or developments constitute forward-looking statements. Forward-looking statements in this MD&A include, but are not limited to, items such as plans to build a new TAD tissue plant and its expected annual production capacity, expected date for starting production, the expected financing structure of the project and certain anticipated benefits of the project. The words "may", "will", "would", "should", "could", "expects", "plans", "intends", "trends", "indications", "anticipates", "believes", "estimates", "predicts", "likely" or "potential" or the negative or other variations of these words or other comparable words or phrases, are intended to identify forward-looking statements. The forward-looking statements are based on certain key expectations and assumptions made by KPT or Kruger Products, in respect of the plans to build a new TAD tissue plant, and obtaining financing on acceptable terms for the project. Although KPT and Kruger Products believe that the expectations and assumptions on which such forward-looking information is based are reasonable, undue reliance should not be placed on the forward-looking statements since no assurance can be given that such expectations and assumptions will prove to be correct. Many factors could cause Kruger Products' actual results, level of activity, performance or achievements or future events or developments (which could in turn affect the economic benefits derived from KPT's economic interest in Kruger Products) to differ materially from those expressed or implied by the forward-looking statements, including, without limitation, the following factors, which are discussed in greater detail in the "Risk Factors – Risks Related to Kruger Products' Business" section of the KPT Annual Information Form dated February 18, 2026 available on SEDAR+ at www.sedarplus.ca (the Annual Information Form): Kruger Inc.'s influence over Kruger Products; Kruger Products' reliance on Kruger Inc.; consequences of an event of insolvency relating to Kruger Inc.; risks associated with the ownership of the TAD Sherbrooke Project; risks associated with the operation of the TAD Sherbrooke Project; operational risks; significant increases in input costs; reduction in supply of fibre; increased pricing pressure and intense competition; Kruger Products' inability to innovate effectively; adverse economic conditions; dependence on key retail trade customers; damage to the reputation of Kruger Products or Kruger Products' brands; Kruger Products' sales being less than anticipated; Kruger Products' failure to implement its business and operating strategies; Kruger Products' obligation to make regular capital expenditures; Kruger Products entering into unsuccessful acquisitions; Kruger Products' dependence on key personnel; Kruger Products' inability to retain its existing customers or obtain new customers; Kruger Products' loss of key suppliers; Kruger Products' failure to adequately protect its intellectual property rights; Kruger Products' reliance on third party intellectual property licenses; adverse litigation and other claims affecting Kruger Products; material expenditures due to comprehensive environmental regulation affecting Kruger Products' cash flow; Kruger Products' pension obligations are significant and can be materially higher than predicted if Kruger Products Management's underlying assumptions are incorrect; labour disputes adversely affecting Kruger Products' cost structure and Kruger Products' ability to run its plants; exchange rate and U.S. competitors; Kruger Products' inability to service all of its indebtedness; exposure to potential consumer product liability; covenant

compliance; interest rate and refinancing risk; information technology; cyber-security; insurance; internal controls; trade related and tax.

These factors are not intended to represent a complete list of the factors that could affect KPT and/or Kruger Products; however, these factors should be considered carefully, and readers should not place undue reliance on forward-looking statements made herein or in the documents reproduced herein. KPT and Kruger Products cannot guarantee future results, levels of activity, performance, or achievements. Moreover, KPT and Kruger Products do not assume responsibility for the accuracy and completeness of the forward-looking statements. KPT and/or Kruger Products' actual results, performance or achievements could differ materially from those expressed in, or implied by, these forward-looking statements and, accordingly, no assurance can be given that any of the events anticipated by the forward-looking statements will transpire or occur, or if any of them do so, what benefits that KPT and/or Kruger Products will derive therefrom.

To the extent any forward-looking information in this MD&A constitutes future-oriented financial information or financial outlooks within the meaning of securities laws, such information is being provided to demonstrate the potential benefits and readers are cautioned that this information may not be appropriate for any other purpose. Future-oriented financial information and financial outlooks are, without limitation, based on the assumptions and subject to the risks set out above.

The forward-looking information contained herein is made as of the date of this MD&A and KPT and Kruger Products disclaim any intention or obligation to update or revise any forward-looking statement, whether as a result of new information, future events or otherwise, unless required by applicable law.

OVERVIEW

Business Overview

Kruger Products is Canada's leading tissue products supplier by overall dollar and volume market share. It produces, distributes, markets and sells a wide range of disposable tissue products, including bathroom tissue, facial tissue, paper towels and napkins, for both the Consumer and the Away-From-Home (AFH) markets (in each case, as defined below). While its principal focus is on the Canadian consumer-branded tissue products market, Kruger Products commercial division (Kruger Pro) is also a leader in the Canadian AFH market and has a considerable presence in the U.S. branded and private label tissue market. The Consumer segment consists of well recognized brands such as *Cashmere, Purex, Scotties, SpongeTowel*s and *Bonterra* in Canada and *White Cloud* in the United States.

Kruger Products is headquartered in Mississauga, Ontario and has approximately 3,000 employees across Canada and the United States. Kruger Products' Canadian paper manufacturing facilities, consisting of five tissue plants in Québec and one plant in British Columbia, have a combined annual tissue production capacity of approximately 422,000 metric tonnes. In the U.S., Kruger Products operates a manufacturing facility in Memphis, Tennessee held in its wholly owned subsidiary K.T.G. (USA) Inc. (KTG), which currently has an aggregate production capacity of 70,000 metric tonnes.

Pursuant to its Articles, KPT's business is limited to (i) the investment in, holding of and disposition of limited partnership interests, units, shares or other securities of Kruger Products, (ii) the acquisition of, holding, operation and disposition of any assets, liabilities, operations or business of such entities, and (iii) all activities related, incidental or ancillary to any of the foregoing.

As of the date of the MD&A and following the participation by Kruger Products' shareholders in the Kruger Products DRIP on October 15, 2026, KPT held 12.0% of the Kruger Products Common Shares.

Basis of Presentation

The unaudited condensed consolidated financial statements of Kruger Products presented for Q3 2026 and YTD 2026 and Q3 2025 and YTD 2025 and the unaudited condensed financial statements of KPT presented for the 3-month and 9-month periods ended September 30, 2026 and September 30, 2025, respectively, have each been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards) for interim financial statements, including IAS 34, Interim Financial Reporting.

Accounting Periods

This MD&A includes financial information for the 3-month and 9-month periods ended September 30, 2026 (Q3 2026) and September 30, 2025 (Q3 2025), respectively.

Non-GAAP Financial Measures

This MD&A refers to "Adjusted EBITDA", a measure which does not have a standardized meaning prescribed by GAAP and therefore may not be comparable to similarly titled measures presented by other companies. Kruger Products believes that this measure provides useful information to management of Kruger Products and the readers of the financial information in measuring the financial performance and financial condition of Kruger Products.

"Adjusted EBITDA" is calculated by Kruger Products as net income (loss) before (i) interest expense and other finance costs, (ii) income taxes, (iii) depreciation, (iv) amortization, (v) loss on sale of non-financial assets, (vi) loss (gain) on disposal of property, plant and equipment, (vii) foreign exchange loss (gain), (viii) costs related to restructuring activities and (ix) other (income) expense. We use "Adjusted EBITDA" to evaluate the performance of our business as it reflects its ongoing profitability. This MD&A contains a reconciliation of Adjusted EBITDA to net income (loss), the most comparable GAAP measure, on page 5.

Outlook

Kruger Products is committed to building its consumer brands and developing innovative products for its retail and commercial customers. Kruger Products' strategy is to maintain its leadership position in the Canadian market. Though the Canadian tissue market is expected to remain competitive, Kruger Products believes that its brands and products are well positioned for continued growth. Kruger Products will aim to sustain its consumer and AFH leadership position in the Canadian tissue industry by driving marketing and sales excellence, extending product lines, continuing to leverage product development and manufacturing technology to drive product superiority and cost savings, and emphasizing manufacturing quality and efficiency.

Kruger Products also expects to continue to grow by leveraging its Through Air Dry (TAD) product capabilities in Canada and the United States and focusing on the high-end private label business in the U.S. market. Kruger Products' U.S. strategy also includes the expansion of the White Cloud brand to additional U.S. retailers.

Following the successful start-up of the manufacturing plant at Sherbrooke in 2024, Kruger Products continues to evaluate the construction of a new manufacturing facility that would contain a state-of-the-art TAD paper machine and three converting lines. The new plant is expected to support Kruger Products' continued focus to grow revenue, protect market share, and offer high-quality tissue products to customers across North America. Kruger Products continues to make progress on the project, however, a final location decision will be deferred until there is greater certainty in the economic and trade environment. Refer to Business Highlights, New Tissue Plant Investment for additional details.

BUSINESS HIGHLIGHTS

New Tissue Plant Investment

After investing more than $1 billion in Canada since 2018 to increase tissue capacity and accelerate the growth of our business, Kruger Products also announced plans to build a new state-of-the-art tissue plant featuring the most modern through-air-dry (TAD) machine and related converting lines in the western United States. This facility will allow Kruger Products to better service its fast-growing U.S. business with ultra-premium tissue products. The new TAD machine will have annual production capacity of approximately 75,000 metric tonnes. The new facility, along with our Memphis plant and 9 existing Canadian plants, gives us a strong network to service our growing North American business. This new tissue investment will be made within an unrestricted subsidiary of Kruger Products and is subject to obtaining financing on satisfactory terms. The project is currently expected to be financed 40% by equity and incentives as well as 60% by project finance debt. Kruger Products continues to make progress on the project, however, a final location decision will be deferred until there is greater certainty in the economic and trade environment. Accordingly, the new TAD facility is expected to be delayed and is not anticipated to commence operations in 2028. The project scope and financing details will be announced along with the final location.

RESULTS OF OPERATIONS

Results of Operations of Kruger Products

					$ Change	
(C$ millions, unless otherwise noted)	Q3 2026	Q3 2025	YTD 2026	YTD 2025	Q3 2026 vs. Q3 2025	YTD 2026 vs. YTD 2025
Statement of Operations Data:						
Revenue	589.7	561.1	1,685.2	1,643.3	28.6	41.9
Cost of sales	(481.1)	(460.0)	(1,358.1)	(1,373.2)	(21.1)	15.1
Selling, general and administrative expenses	(48.8)	(47.9)	(151.1)	(146.3)	(0.9)	(4.8)
Restructuring costs, net	—	—	(0.4)	(3.7)	—	3.3
Operating income	**59.8**	**53.2**	**175.6**	**120.1**	**6.6**	**55.5**
Interest expense and other finance costs	(18.7)	(21.6)	(58.4)	(63.8)	2.9	5.4
Other income (expense)	0.7	(6.8)	(10.1)	13.5	7.5	(23.6)
Income before income taxes	**41.8**	**24.8**	**107.1**	**69.8**	**17.0**	**37.3**
Income taxes:						
Income tax expense at statutory rate	(10.9)	(6.5)	(27.9)	(18.3)	(4.4)	(9.6)
Other	(1.4)	(2.9)	(5.3)	7.0	1.5	(12.3)
Income tax (expense)	(12.3)	(9.4)	(33.2)	(11.3)	(2.9)	(21.9)
Net income including non-controlling interest	**29.5**	**15.4**	**73.9**	**58.5**	**14.1**	**15.4**
Net income attributable to non-controlling interest	1.8	0.8	4.3	6.4	1.0	(2.1)
Net income attributable to Kruger Products	**27.7**	**14.6**	**69.6**	**52.1**	**13.1**	**17.5**

(C$ millions, unless otherwise noted)	Q3 2026	Q3 2025	YTD 2026	YTD 2025	$ Change Q3 2026 vs. Q3 2025	$ Change YTD 2026 vs. YTD 2025
Reconciliation of Adjusted EBITDA[1] to Net income:						
Net income including non-controlling interest	29.5	15.4	73.9	58.5	14.1	15.4
Interest expense and other finance costs	18.7	21.6	58.4	63.8	(2.9)	(5.4)
Income tax (expense)	12.3	9.4	33.2	11.3	2.9	21.9
Depreciation and amortization	33.7	32.5	95.0	110.0	1.2	(15.0)
Foreign exchange loss (gain)	(0.5)	6.8	10.3	(13.4)	(7.3)	23.7
Other (income) expense	(0.2)	—	(0.2)	—	(0.2)	(0.2)
Restructuring costs, net	—	—	0.4	3.7	—	(3.3)
Adjusted EBITDA[1]	**93.5**	**85.7**	**271.0**	**233.9**	**7.8**	**37.1**

Results of Operations Q3 2026 compared to Q3 2025

Revenue

Revenue was $589.7 million in Q3 2026 compared to $561.1 million in Q3 2025, an increase of $28.6 million or 5.1%. The increase in revenue was primarily due to higher sales volume in the Consumer segment along with favourable selling prices in the Consumer U.S. business. Revenue was also favourably impacted by foreign exchange fluctuations on U.S. dollar sales (USD average 1.39 in Q3 2026 compared to 1.38 in Q3 2025). This was partially offset by lower selling prices in the Consumer Canada and AFH businesses. From a geographic perspective, revenue in Canada increased $9.7 million or 3.2%, while revenue in the U.S. increased $18.9 million, or 7.3%.

Cost of Sales

Cost of sales was $481.1 million in Q3 2026 compared to $460.0 million in Q3 2025, an increase of $21.1 million or 4.6%. The increase in cost of sales was primarily due to increased sales volumes, additional manufacturing overhead spend to invest in our sites as well as the unfavourable impact of foreign exchange fluctuations on U.S. dollar costs compared to the year ago quarter, partially offset by lower pulp costs. Freight rates increased due to higher diesel prices and carrier capacity constraints, while warehousing costs increased compared to Q3 2025 primarily as a result of handling costs related to higher sales volume. As a percentage of revenue, cost of sales was 81.6% in Q3 2026 compared to 82.0% in Q3 2025.

Selling, General and Administrative Expenses

Selling, general and administrative (SG&A) expenses were $48.8 million in Q3 2026 compared to $47.9 million in Q3 2025, an increase of $0.9 million or 1.9%. The increase was primarily due to additional investment in IT, foreign exchange losses compared to gains in the prior year and higher compensation costs. This was partially offset by lower advertising and promotion spend compared to the year ago quarter. As a percentage of revenue, SG&A expenses were 8.3% in Q3 2026 compared to 8.5% in Q3 2025.

Adjusted EBITDA

Adjusted EBITDA[1] was $93.5 million in Q3 2026 compared to $85.7 million in Q3 2025, an increase of $7.8 million or 9.1%. The increase was primarily due to higher sales volumes and selling prices along with favourable pulp costs, partially offset by higher freight rates, manufacturing overhead spend and warehousing costs.

[1] Adjusted EBITDA is a non-GAAP financial measure. Refer to the *Non-GAAP Financial Measures* section of this MD&A for more information on these measures.

Interest Expense and Other Finance Costs

Interest expense and other finance costs were $18.7 million in Q3 2026 compared to $21.6 million in Q3 2025, a decrease of $2.9 million. The decrease was primarily due to interest income earned from related parties, reduced utilization of revolving credit facilities, and lower interest expense related to leases.

Foreign Exchange Gain (Loss)

Foreign exchange gain was $0.5 million in Q3 2026 compared to a loss of $6.8 million in Q3 2025 due to the favourable impact of foreign exchange fluctuations on USD denominated debt. The foreign exchange gains and losses were recorded in Other income (expense) in the consolidated statements of income.

Income Taxes

An income tax expense of $12.3 million was recorded in Q3 2026 compared to an expense of $9.4 million in Q3 2025. The income taxes in Q3 2026 and Q3 2025 resulted from taxable income and losses in Kruger Products' incorporated operating entities in the U.S. and Canada, the majority of which represents deferred income tax expense.

Net Income Attributable to Kruger Products

Net income was $27.7 million in Q3 2026 compared to $14.6 million in Q3 2025, an increase of $13.1 million. The increase was primarily due to higher Adjusted EBITDA of $7.8 million, foreign exchange gain of $7.3 million, lower interest expense of $2.9 million and other income of $0.2 million. This was offset by higher income tax expense of $2.9 million, higher depreciation and amortization of $1.2 million and higher income from non-controlling interest ("NCI") of $1.0 million.

Results of Operations YTD 2026 compared to YTD 2025

Revenue

Revenue was $1,685.2 million in YTD 2026 compared to $1,643.3 million in YTD 2025, an increase of $41.9 million or 2.5%. The increase in revenue was primarily due to higher sales volumes in the Consumer U.S. and AFH businesses along with favourable pricing in the Consumer Canada and U.S. businesses. This was partially offset by lower sales volumes in the Consumer Canada business, unfavourable pricing in the AFH business and the unfavourable impact of foreign exchange fluctuations on U.S. dollar sales (USD average 1.38 in YTD 2026 compared to 1.40 in YTD 2025). From a geographic perspective, revenue in Canada increased $2.7 million, or 0.3%, while revenue in the U.S. increased $39.1 million, or 5.2%.

Cost of Sales

Cost of sales was $1,358.1 million in YTD 2026 compared to $1,373.2 million in YTD 2025, a decrease of $15.1 million or (1.1)%. The decrease in cost of sales was primarily due to lower pulp costs, improved mill performance at our Memphis TAD site compared to YTD 2025, and the favourable impact of foreign exchange fluctuations on U.S. dollar costs. This was partially offset by increased sales volume in the Consumer U.S. and AFH businesses and higher manufacturing overhead spend to invest in our sites. Freight costs increased due to higher diesel prices and carrier capacity constraints, while warehousing costs increased primarily as a result of higher sales volume. As a percentage of revenue, cost of sales was 80.6% in YTD 2026 compared to 83.6% in YTD 2025.

Selling, General and Administrative Expenses

Selling, general and administrative (SG&A) expenses were $151.1 million in YTD 2026 compared to $146.3 million in YTD 2025, an increase of $4.8 million or 3.3%. The increase was primarily due to increased consulting costs to support operational and corporate initiatives and additional investment in IT, along with increased compensation costs. This was partially offset by a foreign exchange gain during the year compared to a loss in the prior year. As a percentage of revenue, SG&A expenses were 9.0% in YTD 2026 compared to 8.9% in YTD 2025.

Adjusted EBITDA

Adjusted EBITDA[1] was $271.0 million in YTD 2026 compared to $233.9 million in YTD 2025, an increase of $37.1 million or 15.9%. The increase was primarily due to increased sales volumes in the Consumer U.S. and AFH segments along with favourable pulp costs across all segments, partially offset by increased freight rates, higher manufacturing overhead spend to invest in our sites, increased warehousing costs and higher SG&A expenses.

Interest Expense and Other Finance Costs

Interest expense and other finance costs were $58.4 million in YTD 2026 compared to $63.8 million in YTD 2025, a decrease of $5.4 million. The decrease was primarily due to reduced utilization of revolving credit facilities and lower interest expense related to the AR Factoring program and leases.

Foreign Exchange Gain (Loss)

Foreign exchange loss was $10.3 million in YTD 2026 compared to a gain of $13.4 million in YTD 2025 due to the unfavourable impact of foreign exchange fluctuations on USD denominated debt. The foreign exchange gains and losses were recorded in Other income (expense) in the consolidated statements of income.

Income Taxes

An income tax expense of $33.2 million was recorded in YTD 2026 compared to $11.3 million in YTD 2025. The income taxes in YTD 2026 and YTD 2025 resulted from taxable income in Kruger Products' incorporated operating entities in the U.S. and Canada, the significant majority of which represents deferred income tax expense.

Net Income Attributable to Kruger Products

Net income was $69.6 million in YTD 2026 compared to a net income of $52.1 million in YTD 2025, an improvement of $17.5 million. The improvement was primarily due to a higher Adjusted EBITDA of $37.1 million, lower depreciation and amortization of $15.0 million, lower interest expense of $5.4 million, lower restructuring costs of $3.3 million, lower income from NCI of $2.1 million, and other income of $0.2 million. This was offset by a foreign exchange difference of $23.7 million, and higher income tax expense of $21.9 million.

[1] Adjusted EBITDA is a non-GAAP financial measure. Refer to the *Non-GAAP Financial Measures* section of this MD&A for more information on these measures.

Results of Operations of KPT

(C$ millions, unless otherwise noted)	3-month period ended September 30, 2026	3-month period ended September 30, 2025	9-month period ended September 30, 2026	9-month period ended September 30, 2025
Statement of Operations Data:				
Share of income	3.3	1.7	8.4	6.4
Depreciation of fair value increments	(0.3)	(0.3)	(0.8)	(0.8)
Equity income	**3.0**	**1.4**	**7.6**	**5.6**
Dilution gain	0.1	0.1	0.2	0.3
Net income	**3.1**	**1.5**	**7.8**	**5.9**
Basic earnings per share (dollars)	**0.31**	**0.15**	**0.77**	**0.59**

The financial information presented above is based on KPT's interest in Kruger Products for Q3 2026 and YTD 2026 and Q3 2025 and YTD 2025. The share of income relates to KPT's share of income of Kruger Products. Refer to Results of Operations of Kruger Products above for an explanation of the results. The depreciation of fair value increments relates to adjustments to the carrying amount of certain assets of Kruger Products on its acquisition by KPT. Refer to note 5 in KPT's financial statements for additional details.

SEGMENT INFORMATION

Segment Operating Income

Segment operating income is the earnings (loss) for each such segment before (i) interest expense and other finance costs, (ii) income taxes, (iii) depreciation, (iv) amortization, (v) loss on sale of non-financial assets, (vi) loss (gain) on disposal of property, plant and equipment, (vii) foreign exchange loss (gain), (viii) costs related to restructuring activities and (ix) other (income) expense. "Consumer Segment Adjusted EBITDA[1]" and "AFH Segment Adjusted EBITDA[1]" means in each case the Segment operating income for the referring respective segment of Kruger Products.

Segment Results

(C$ millions, unless otherwise noted)	Q3 2026	Q3 2025	YTD 2026	YTD 2025	Q3 2026 vs Q3 2025 $ Change	Q3 2026 vs Q3 2025 % Change	YTD 2026 vs YTD 2025 $ Change	YTD 2026 vs YTD 2025 % Change
Segment Revenue								
Consumer	492.8	468.3	1,412.1	1,382.7	24.5	5.2 %	29.4	2.1 %
AFH	96.9	92.8	273.1	260.6	4.1	4.4 %	12.5	4.8 %
Total segment revenue	**589.7**	**561.1**	**1,685.2**	**1,643.3**	**28.6**	**5.1 %**	**41.9**	**2.5 %**
Adjusted EBITDA[1]								
Consumer	88.0	78.2	257.2	223.5	9.8		33.7	
AFH	8.9	10.4	23.8	22.1	(1.5)		1.7	
Corporate and other costs	(3.4)	(2.9)	(10.0)	(11.7)	(0.5)		1.7	
Total Adjusted EBITDA[1]	**93.5**	**85.7**	**271.0**	**233.9**	**7.8**		**37.1**	

[1] Adjusted EBITDA is a non-GAAP financial measure. Refer to the *Non-GAAP Financial Measures* section of this MD&A for more information on these measures.

Consumer Segment

Q3 2026 compared to Q3 2025

Consumer segment revenue was $492.8 million in Q3 2026 compared to $468.3 million in Q3 2025, an increase of $24.5 million or 5.2%. The increase in revenue was primarily driven by higher sales volume in Canada and the U.S., along with increased selling prices in the U.S. and the favourable impact of foreign exchange fluctuations on U.S. dollar sales. Consumer segment revenue increased in both Canada and the U.S.

Consumer Segment Adjusted EBITDA[1] was $88.0 million in Q3 2026 compared to $78.2 million in Q3 2025, an increase of $9.8 million. The increase was primarily due to lower pulp prices and increased sales volume, as well as increased selling prices in the U.S., partially offset by unfavourable freight rates, increased warehousing costs and higher manufacturing overhead spend to invest in our sites.

YTD 2026 compared to YTD 2025

Consumer segment revenue was $1,412.1 million in YTD 2026 compared to $1,382.7 million in YTD 2025, an increase of $29.4 million or 2.1%. The increase in revenue was primarily related to higher sales volume in the U.S. along with increased selling prices in Canada and the U.S., partially offset by unfavourable impact of foreign exchange fluctuations on U.S. dollar sales. Consumer segment revenue increased in both Canada and the U.S.

Consumer Segment Adjusted EBITDA[1] was $257.2 million in YTD 2026 compared to $223.5 million in YTD 2025, an increase of $33.7 million. The increase was primarily due to lower pulp prices, increased sales volume, and higher selling prices in Canada, partially offset by unfavourable freight rates, higher manufacturing overhead spend to invest in our sites and SG&A expenses.

AFH Segment

Q3 2026 compared to Q3 2025

AFH segment revenue was $96.9 million in Q3 2026 compared to $92.8 million in Q3 2025, an increase of $4.1 million or 4.4%. The increase was primarily due to higher sales volume in the U.S., partially offset by slightly lower sales volume in Canada and lower selling prices in both Canada and the U.S. AFH segment revenue increased in the U.S. and decreased in Canada.

AFH Segment Adjusted EBITDA[1] was $8.9 million in Q3 2026 compared to $10.4 million in Q3 2025, a decrease of $1.5 million. The decrease was primarily due to increased freight and warehousing rates, increased manufacturing overhead spend to invest in our sites, and lower selling prices, partially offset by improved productivity and increased sales volumes.

YTD 2026 compared to YTD 2025

AFH segment revenue was $273.1 million in YTD 2026 compared to $260.6 million in YTD 2025, an increase of $12.5 million or 4.8%. The increase was primarily due to higher sales volume in Canada and the U.S., partially offset by lower selling prices in both Canada and the U.S. and the unfavourable impact of foreign exchange fluctuations on U.S. dollar sales. AFH segment revenue increased in the U.S. and decreased in Canada.

AFH Segment Adjusted EBITDA[1] was $23.8 million in YTD 2026 compared to $22.1 million in YTD 2025, an increase of $1.7 million. The increase was primarily due to improved productivity, higher sales volumes, and lower pulp costs, partially offset by increased manufacturing overhead spend to invest in our sites, lower selling prices, and unfavourable freight rates.

Corporate and Other Costs

Corporate and other costs include certain management overhead costs not directly attributable to the business segments.

Q3 2026 compared to Q3 2025

Corporate and other costs were $3.4 million in Q3 2026 compared to $2.9 million in Q3 2025, an increase of $0.5 million. The costs in each period related primarily to management fees.

YTD 2026 compared to YTD 2025

Corporate and other costs were $10.0 million in YTD 2026 compared to $11.7 million in YTD 2025, a decrease of $1.7 million. The costs in each period related primarily to management fees and foreign exchange gains and losses related to working capital.

LIQUIDITY AND CAPITAL RESOURCES

Overview

Kruger Products' principal uses of funds are for operating costs, working capital, capital expenditures, pension contributions and dividends (together, the Funding Requirements). To date, Kruger Products has met the Funding Requirements by using cash generated from operating activities and the Dividend Reinvestment Plan and borrowings under its various debt facilities. Kruger Products is required to make funding contributions to the sponsored, registered defined benefit pension plans (RDBPP) over the next ten years. Kruger Products Management believes that cash generated from operations and the Dividend Reinvestment Plan, together with amounts available under the various debt facilities will be sufficient to meet its future Funding Requirements. However, Kruger Products' ability to meet future Funding Requirements and its ability to make scheduled payments of interest and principal on its debt facilities and to satisfy any of its other present or future debt obligations will depend on its future operating performance, which will be affected by general economic, financial, and other factors including factors beyond its control. Kruger Products Management reviews investment opportunities in the normal course of its business and may, if suitable opportunities arise, make selected investments to implement Kruger Products' business strategy. Historically, the funding for any such investments has come from cash flows from operations and/or additional debt.

As of September 30, 2026, Kruger Products was in compliance with all of its financial covenants under all of its outstanding credit facilities. As of September 30, 2026, Kruger Products had no draws from the $250 million committed amount under the Kruger Products Senior Credit Facility and had $11.0 million of letters of credit outstanding, resulting in $239.0 million available from the Kruger Products Senior Credit Facility, subject to covenant limitations. As of September 30, 2026, Kruger Products had two revolving loans available under the TAD Sherbrooke Project Facility. The US$10 million ($14.2 million) revolving loan (KTG) had no draws and the $12.5 million revolving loan (KPSI) had no draws and outstanding letters of credit of $5.1 million, resulting in $21.6 million available from the revolving loans. As of September 30, 2026, Kruger Products had total liquidity of $434.2 million (December 31, 2025 - $451.3 million) representing cash and cash equivalents and availability under the Kruger Products Senior Credit Facility and the revolving loans available under the TAD Sherbrooke Project Facility within the covenant limitations. In addition, $2.8 million (December 31, 2025 - $4.9 million) of cash and cash equivalents were held by Kruger Products for the Sherbrooke Expansion Project related to vendor holdbacks.

As it pertains to capital expenditures, approximately $25 million annually relates to maintenance projects and the remaining expenditures are focused on strategic and growth projects aimed at reducing costs and offsetting annual inflation or increasing production capacity. Regular growth projects focused on performance improvement generally have a 3 to 4 year payback. Capital expenditures were $53.6 million in YTD 2026, including $2.3 million related to the Sherbrooke Expansion Project. Capital expenditures are expected to be approximately $80 million to $100 million in Fiscal 2026, including vendor holdbacks related to the Sherbrooke Expansion Project, the new tissue plant investment, and the Memphis TAD site investment.

The tissue industry is generally characterized by high sales volume and rapid turnover of inventories and accounts receivable. In general, accounts receivable and inventories are readily convertible into cash. Investment in working capital may be affected by fluctuations in the prices of pulp and other supply costs, vendor terms and timing of collection of accounts receivable. Kruger Products participates in a factoring program to assist in managing working capital. Under the program, Kruger Products derecognizes certain receivables upon sale.

Cash Flows

(C$ millions, unless otherwise noted)	YTD 2026	YTD 2025	$ Change YTD 2026 vs YTD 2025
Net cash flows from operating activities	202.7	204.9	(2.2)
Net cash flows used in investing activities	(78.9)	(41.5)	(37.4)
Net cash flows used in financing activities	(144.9)	(133.1)	(11.8)
Effect of exchange rate changes on cash and cash equivalents held in foreign currency	1.4	(0.7)	2.1
Increase (decrease) in cash and cash equivalents	(19.7)	29.6	(49.3)
Beginning cash and cash equivalents, net	196.1	119.5	76.6
Ending cash and cash equivalents, net	176.4	149.1	27.3

Net Cash Flows from Operating Activities

Net cash from operating activities was $202.7 million in YTD 2026 compared to $204.9 million in YTD 2025. Cash from operating activities in YTD 2026 was primarily driven by Adjusted EBITDA[1] of $271.0 million (YTD 2025 - $233.9 million), pension and post-retirement benefit contributions below expense of $6.8 million (YTD 2025 - $5.5 million below expense), partially offset by an increase in working capital of $71.0 million (YTD 2025 – an increase of $29.5 million), provisions paid of $7.2 million (YTD 2025 - $4.7 million), and net income tax payments of $1.7 million (YTD 2025 - $2.5 million).

Net Cash Flows used in Investing Activities

Net cash used in investing activities was $78.9 million in YTD 2026 compared to $41.5 million in YTD 2025. Cash used in investing activities related to capital expenditures of $53.6 million (including $2.3 million for the Sherbrooke Expansion Project) in YTD 2026 compared to $44.6 million (including $19.2 million for the Sherbrooke Expansion Project) in YTD 2025, as well as an investment in a derivative asset of $28.9 million during Q2 2026, partially offset by government assistance received of $3.5 million in YTD 2026 (YTD 2025 - $3.1 million).

[1] Adjusted EBITDA is a non-GAAP financial measure. Refer to the *Non-GAAP Financial Measures* section of this MD&A for more information on these measures.

Net Cash Flows used in Financing Activities

Net cash used in financing activities was $144.9 million in YTD 2026 compared to $133.1 million in YTD 2025. Cash used in financing activities in YTD 2026 was primarily due to repayments of debt net of proceeds of $54.2 million (YTD 2025 – $39.9 million), interest paid of $35.6 million (YTD 2025 - $41.4 million), net dividends paid of $33.1 million (YTD 2025 - $24.2 million), lease payments of $31.1 million (YTD 2025 - $25.5 million), payment to related party of $5.8 million (YTD 2025 – $5.8 million) and deferred financing fees paid of $1.1 million (YTD 2025 - $— million), partially offset by a decrease in restricted cash of $15.9 million (YTD 2025 - a decrease of $3.7 million).

Contractual Obligations

Kruger Products' contractual obligations consist of long-term debt (principal repayments and interest payments), pensions and right-of-use leases for the rental of property, equipment and motor vehicles.

Kruger Products' cash pension contribution for defined benefit pension arrangements in YTD 2026 was $0.1 million, while its post-retirement benefits contribution was $1.4 million. In addition, as of September 30, 2026, Kruger Products had $7.8 million of letters of credit related to pensions outstanding. Pension contributions for Fiscal 2026 are expected to be $0.4 million and post-retirement contributions for Fiscal 2026 are expected to be $1.9 million.

Pursuant to the Exchange Agreement, KPT has granted Kruger Inc. the right to exchange Kruger Products common shares it holds from time to time for common shares of KPT (the KPT Common Shares) issued by KPT on the basis of one Kruger Products common share for one KPT Common Share, subject to adjustment upon the occurrence of certain events that would result in the indirect economic interest in Kruger Products represented by a KPT Common Share diverging from the direct economic interest in Kruger Products represented by a Kruger Products Common Share, including splits or consolidations of the KPT Common Shares without a corresponding split or consolidation of the Kruger Products Common Shares, issuances or repurchases of the KPT Common Shares without corresponding issuances or repurchases of Kruger Products Common Shares, acquisition of assets by KPT other than Kruger Products Common Shares or incurrence of liabilities other than ordinary course liabilities, or special distributions by KPT, certain other securities, debt or assets to all shareholders. If at any time the Kruger Inc. aggregate ownership interest is less than 20% in Kruger Products, KPT may require the exchange of all outstanding Kruger Products Common Shares held by Kruger Inc. or its affiliates in return for KPT Common Shares on the basis of one Kruger Products Common Share for one KPT Common Share subject to adjustment as set forth above. As of September 30, 2026, no Kruger Products Common Shares had been exchanged for KPT Common Shares.

Pursuant to the Administration Agreement, Kruger Products, as administrator (the Administrator) has full power and authority to administer, subject to the general supervision and any specific instructions of the KPT Board, all of the ongoing operations and affairs of KPT in order for KPT to carry on its activities as a public company. The Administrator shall directly bear and pay for all KPT's normal operating expenses incurred in connection with the ordinary course operation of a company that is a reporting issuer. The Administrator may also advance funds to KPT in an amount equal to pay for any expenses of KPT that are outside of such ordinary course expenses, by way of non-recourse, interest-free loans, repayable upon payment by the Administrator of distributions to KPT. As KPT's agent, the Administrator will also bear and pay all outlays and expenses to third parties incurred by the Administrator in the administration of the affairs of KPT and the performance by the Administrator of its duties under the Administration Agreement.

Indebtedness

AgCredit Agreement

KPSI agreed to deposit an aggregate amount equal to 75% of the Canadian Borrower Excess Cash Flow (as defined in the Fourth Amendment) for such fiscal year in a designated bank account (the KPSI Dedicated Account) to be used only for the purpose of prepaying the Term D Credit Facility, subject to certain conditions specified in the Fourth Amendment. On April 3, 2026, AgCredit provided consent for the Company's future investment in the TAD 3 project. As a result, approximately USD $15 million cash was moved from the blocked account to the operating account and therefore no mandatory prepayment obligation was triggered under the Term D Credit Facility in connection with excess cash flow.

KPSI IQ Debenture

Borrowings under the KPSI IQ Debenture bear interest at a fixed capitalized interest rate of 3.0% per annum, calculated monthly.

The KPSI IQ Debenture is redeemable on a monthly basis commencing 36 months from the date of issuance, which payments KPSI undertakes to cause Kruger Products or Kruger Inc. to make, failing which IQ will have a conversion right on terms of conversion that would provide IQ with a 50% equity interest in KPSI if the entirety of the debenture was so converted.

Pursuant to a repayment agreement dated November 19, 2018 between Kruger Inc., Kruger Products, KPSI and IQ (as amended or otherwise modified from time to time, the "KPSI Repayment Agreement"), Kruger Products has at its discretion, a priority right to make any required monthly redemption payment to IQ. The party that makes the redemption payment will receive common shares of KPSI as consideration of such payment.

Pursuant to the KPSI Repayment Agreement, the Company made redemption payments in exchange for voting common shares of KPSI with a value of $13.5 million for the 9-month period ended September 30, 2026. As of September 30, 2026, Kruger Inc. held a 11.2% non-controlling interest directly in KPSI (September 30, 2025 – 12.3%). As a result, a non-controlling interest of $43.6 million was recorded in the unaudited condensed consolidated statement of financial position (December 31, 2025 – $39.3 million).

KPSB IQ Debenture

Borrowings under the KPSB IQ Debenture bear interest at a fixed capitalized interest rate of 2.0% per annum, calculated monthly.

The KPSB IQ Debenture is redeemable on a monthly basis (proportionately based on the number of months remaining until maturity) commencing 24 months following September 1, 2024, which payments KPSB undertakes to cause Kruger Products to make. Pursuant to a repayment agreement entered into by Kruger Products, KPSB and IQ on May 21, 2021 (as amended effective as of January 1, 2023), Kruger Products agreed to make the required monthly redemption payments to IQ. The KPSB IQ Debenture matures ten years from September 1, 2024.

In the event Kruger Products is in default under the Kruger Products Contribution Undertaking Agreement, the interest rate increases from 2.0% per annum to 6.0% per annum from the date of such default until cured to the satisfaction of IQ. If the default is not remedied within twelve months, the 6.0% rate continues to apply permanently.

FINANCIAL INSTRUMENTS AND OTHER INSTRUMENTS

Credit Risk

Credit risk is the risk of an unexpected loss if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Kruger Products' financial instruments exposed to credit risk as of September 30, 2026, included cash and cash equivalents, restricted cash, trade and other receivables and receivables from related parties. Kruger Products places its cash and cash equivalents and restricted cash with financial institutions of high creditworthiness.

Kruger Products sells its products to a variety of customers under certain credit terms and therefore is exposed to credit risks. Normal trade receivables are due within 30 days from the invoice date and amounts in excess of 90 days past the invoice date are considered delinquent. Kruger Products routinely assesses the financial strength of its customers and mitigates against identified exposure primarily by lowering credit limits with high-risk accounts. Kruger Products' customers are well established companies and accordingly, Kruger Products has experienced limited financial loss with respect to credit risk. As a result, Kruger Products believes that its exposure to credit risk is limited.

Kruger Products is party to a factoring arrangement, whereby Kruger Products sells to the Bank of Nova Scotia, on a non-recourse basis, eligible trade receivables owing by certain key customers with a facility limit of $50 million. The factoring arrangement bears interest at a floating interest rate based on CORRA plus applicable margin.

In June 2026, the Company entered into a prepaid, net cash-settled forward pulp agreement with Kruger Kamloops Pulp L.P. ("Kamloops LP"), a related party under common control (note 9). The fair value of the derivative asset is sensitive to changes in the discount rate used in the valuation. An increase (decrease) of 100 basis points in the discount rate reflecting counterparty credit risk would decrease (increase) the fair value of the derivative asset and net income by approximately $0.4 million.

Currency Risk

Currency risk is the risk that Kruger Products' earnings may fluctuate due to changes in Canadian to U.S. dollar exchange rates, as the financial results are reported in Canadian dollars. Kruger Products sells certain of its products in U.S. dollars at prevailing U.S. dollar prices. The currency exposure is partially offset by U.S. dollar costs and expenses and the U.S. dollar denominated debt.

As of September 30, 2026, Kruger Products had net liabilities denominated in U.S. dollars of $367.2 million (December 31, 2025 - $304.9 million). Assuming the Canadian dollar strengthened (weakened) by 5% against the U.S. dollar, with all other variables held constant, the hypothetical result on net income before income tax in Q3 2026 would have been an increase (decrease) of $18.4 million (December 31, 2025 - $15.2 million).

Liquidity Risk

The purpose of liquidity risk management is to maintain sufficient cash and cash equivalents and to ensure Kruger Products has sufficient authorized credit facilities to maintain liquidity and meet its future obligations as they come due.

The ability to pay its obligations relies on Kruger Products collecting its trade receivables in a timely manner and by maintaining sufficient cash and cash equivalents in excess of anticipated needs. Kruger Products' trade and other payables of $367.0 million as of September 30, 2026 (December 31, 2025 – $350.8 million) are all due for payment within twelve months of the dates of the consolidated statements of financial position.

Refer to Liquidity and Capital Resources, Overview for additional details.

Interest Rate Risk

Kruger Products' interest rate risk arises from its variable rate debt related to the Kruger Products Senior Credit Facility, certain credit facilities made available as part of the TAD Sherbrooke Project Facility and the KPSB Senior Credit Facility which bear interest at floating interest rates plus an applicable margin as determined by specific financial ratios in accordance with its credit agreements. As of September 30, 2026, Kruger Products had no variable rate debts excluding deferred financing fees (December 31, 2025 - $— million).

Commodity Price Risk

Commodity price risk is the risk that future cash flows associated with purchasing required raw materials will fluctuate due to changes in commodity prices, which can be affected by foreign exchange and other trade related risks. Kruger Products is subject to commodity price fluctuations since Kruger Products' main raw material is fibre, which changes price due to market conditions, and therefore can result in periodic earnings volatility in the short term. Historically, the industry has generally been able to mitigate its exposure to commodity price risk over the medium term by passing increases in its supply costs onto its customers through incremental price increases, depending on the supply and demand balance. The ability to eventually pass through the full amount of pulp and other commodity cost increases can be impacted by the competitive market situation. There can be no assurance that the historical ability to pass through increases in costs will continue to occur in the future.

The fair value of the derivative asset is affected by changes in NBSK pulp prices, and therefore exposes Kruger Products to commodity price risk. A 10% increase (decrease) in pulp prices at the reporting date would increase (decrease) net income by approximately $3.3 million, assuming all other variables remain constant.

TRANSACTIONS WITH RELATED PARTIES

Kruger Products and Kruger are parties to a Third Amended and Restated Management Services Agreement dated as of November 15, 2019 with effect as of January 1, 2020 (the Management Services Agreement) pursuant to which Kruger provides certain management and support services to Kruger Products, including corporate management support and administrative support services; accounting and tax support; corporate financing and treasury support; benefits and human resources support services; corporate insurance; corporate procurement services complementary to Kruger Products procurement; project development and management services, corporate development support, environmental support and corporate engineering support services.

Kruger Inc. is also providing certain management and support services related to the Sherbrooke Expansion Project including project management services, and engineering, construction, accounting and corporate finance support services.

Kruger Products purchases certain supplies and services from Kruger Inc. and its affiliates, including fibre and small quantities of pulp and packaging. These transactions generally take place on arm's-length terms. Kruger Products also has the ability to procure these goods and services from third party suppliers.

Kruger Products entered into a forward pulp sale agreement with Kruger Kamloops Pulp L.P. ("Kamloops LP"), an affiliate under common control, to mitigate exposure to future pulp price fluctuations. Management determined that the transaction was entered into on terms representative of fair value at inception.

Goods are sold to Kruger Inc. and subsidiaries of Kruger Inc. based on the price lists in force and terms that would be available to third parties.

(C$ millions, unless otherwise noted)	Q3 2026	Q3 2025	YTD 2026	YTD 2025
Sale of goods to Kruger Inc.	—	—	0.1	0.1
Sale of goods to subsidiaries of Kruger Inc.	—	0.2	0.3	1.3
Purchase of goods from Kruger Inc.	0.1	—	0.5	0.5
Purchase of goods and services from subsidiaries of Kruger Inc.	18.3	21.4	51.8	64.0
Management fees to Kruger Inc.	2.8	2.7	8.3	8.1

In connection with the contribution undertaking agreement, the increase in Q3 2026 in Kruger Products' obligation to Kruger Brompton L.P., a subsidiary of Kruger Inc., due to passage of time was $1.3 million and was recognized as Interest expense and other finance costs in the unaudited condensed consolidated statement of income.

OFF BALANCE SHEET ARRANGEMENTS AND CONTRACTUAL OBLIGATIONS

Kruger Products has entered into right-of-use lease commitments related to land, buildings, IT services, vehicles and other machines and equipment. Refer to Liquidity and Capital Resources, Contractual Obligations for additional details on contractual obligations including these right-of-use leases.

CRITICAL ACCOUNTING ESTIMATES

The preparation of these unaudited condensed consolidated financial statements in conformity with IFRS Accounting Standards requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities in the unaudited condensed consolidated financial statements and the disclosure of contingencies at the dates of the unaudited condensed consolidated statements of financial position, and the reported amounts of revenues and expenses during the reporting period. On a regular basis and with the information available, management reviews its estimates. Actual results could differ from those estimates. When adjustments become necessary, they are reported in earnings in the period in which they occur. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of revision and the future periods if the revision affects both current and future periods. The estimates and judgement applied by management that most significantly affect the unaudited condensed consolidated financial statements are the same as the ones that applied to the audited consolidated financial statements of the Company for the year ended December 31, 2025.

ACCOUNTING CHANGES AND FUTURE ACCOUNTING STANDARDS

Summary of material accounting policies

The material accounting policies used in the preparation of the unaudited condensed financial statements of Kruger Products and KPT for the 3-month and 9-month periods ended September 30, 2026 and September 30, 2025 were disclosed in the annual audited financial statements of Kruger Products and KPT for the year ended December 31, 2025 and have been applied to all periods presented.

Accounting standard implemented effective January 1, 2026

Amendments to IFRS 9 and IFRS 7 - Amendments to the Classification and Measurement of Financial Instruments

On May 30, 2024, the IASB issued amendments to IFRS Accounting Standards 9 and IFRS Accounting Standards 7 aimed at improving the classification and measurement of financial instruments. The recent amendments simplify financial reporting by allowing earlier recognition of liabilities settled via electronic payments, clarifying the assessment of cash flows for basic lending arrangements, and refining definitions for non-recourse features and linked instruments. The amendments also

introduce more detailed disclosure requirements for fair value changes in equity instruments and mandate reporting of terms that could affect cash flow timings or amounts. The amendments are effective for periods beginning on or after January 1, 2026 and adoption of these amendments did not have a material effect on the Company's condensed interim consolidated financial statements. The Company has assessed the impact of these amendments and determined that they do not have a material impact on the Company's consolidated financial statements.

Accounting standard issued but not yet implemented

IFRS 18, Presentation and Disclosure in Financial Statements

In April 2024, the IASB issued IFRS 18, Presentation and Disclosure in Financial Statements, which will replace IAS 1 and is effective for annual reporting periods beginning on or after January 1, 2027, including interim financial statements. The standard is required to be applied retrospectively. Based on the assessment to date, certain income and expenses currently presented within interest expense and other finance costs and other expense (income) will be reclassified to the operating, investing and financing categories, while maintaining the existing presentation of income and expenses by nature. For the statement of cash flows, interest paid and interest received will be presented within financing and investing activities, respectively, and operating cash flows will be reconciled starting from operating income rather than net income. The Company is also assessing the disclosure requirements related to management-defined performance measures, including Adjusted EBITDA and the related reconciliations required by IFRS 18. The adoption of IFRS 18 is not expected to impact the Company's reported net income.

SELECTED QUARTERLY FINANCIAL INFORMATION

The following table provides selected financial information for KPT and Kruger Products:

(C$ millions, unless otherwise noted)	September 30, 2026	December 31, 2025
KPT Financial Information		
Total assets	78.4	71.6
Total liabilities	2.1	1.8
Kruger Products Financial Information		
Total assets	2,727.2	2,609.2
Total liabilities	1,942.6	1,902.7

The following table summarizes quarterly financial results for Kruger Products for the last eight quarters:

	2026				2025			2024
(C$ millions, unless otherwise noted)	**Q3**	**Q2**	**Q1**	**Q4**	**Q3**	**Q2**	**Q1**	**Q4**
Number of days in the period	92	91	90	92	92	91	90	92
Revenue	589.7	550.9	544.6	560.1	561.1	536.1	546.1	539.6
Net income (loss) including non-controlling interest	29.5	23.4	21.0	26.4	15.4	26.1	16.9	(15.4)
Reconciliation of Net income (loss) to Adjusted EBITDA[1]								
Net income (loss) including non-controlling interest	**29.5**	**23.4**	**21.0**	**26.4**	**15.4**	**26.1**	**16.9**	**(15.4)**
Interest expense and other finance costs	18.7	20.1	19.6	23.0	21.6	21.3	20.9	21.4
Income tax expense (recovery)	12.3	10.3	10.6	8.3	9.4	(4.5)	6.4	4.5
Depreciation and amortization	33.7	30.9	30.4	31.3	32.5	45.8	31.9	31.2
Foreign exchange loss (gain)	(0.5)	5.5	5.3	(5.0)	6.8	(19.9)	(0.3)	24.7
Loss on sale of property, plant and equipment	—	—	—	0.1	—	—	—	0.4
Other (income) expense	(0.2)	—	—	—	—	—	—	—
Restructuring costs, net	—	0.4	—	0.1	—	3.7	—	—
Adjusted EBITDA[1]	**93.5**	**90.6**	**86.9**	**84.2**	**85.7**	**72.5**	**75.8**	**66.8**

SHARE INFORMATION

KPT's authorized share capital consists of an unlimited number of KPT Common Shares. As of November 11, 2026, there were 10,037,968 KPT Common Shares issued and outstanding. Pursuant to the Exchange Agreement, Kruger Inc. has the right to exchange Kruger Products Common Shares it holds from time to time for KPT Common Shares on the basis of one Kruger Products Common Share for one KPT Common Share, subject to adjustment as set out in the Exchange Agreement. If Kruger Inc. were to exchange all Kruger Products Common Shares held by it as of November 11, 2026 for KPT Common Shares, it would hold approximately 88.0% of the issued and outstanding KPT Common Shares. As of November 11, 2026, there were no potentially dilutive instruments outstanding.

Pursuant to the Shareholders' Agreement, Kruger Products is authorized to issue an unlimited number of common shares and an unlimited number of Kruger Products Common Shares. As of November 11, 2026, there were 83,923,847 Kruger Products Common Shares issued and outstanding.

RISK FACTORS

For a detailed description of risk factors associated with KPT and Kruger Products, refer to the "Risk Factors" section of the 2025 Annual Information Form dated February 18, 2026 available on SEDAR+ at www.sedarplus.ca. Kruger Products Management is not aware of any significant changes to the risk factors associated with KPT and Kruger Products from those disclosed at that time.

CONTROLS AND PROCEDURES

Disclosure Controls and Procedures and Internal Control over Financial Reporting

Disclosure controls and procedures within KPT and Kruger Products (collectively, the Corporations) have been designed to provide reasonable assurance that all relevant information is identified to its Chief Executive Officer (CEO), its Chief Financial Officer (CFO) and its Disclosure Policy Committee to ensure appropriate and timely decisions are made regarding public disclosure.

[1] Adjusted EBITDA is a non-GAAP financial measure. Refer to the *Non-GAAP Financial Measures* section of this MD&A for more information on these measures.

Internal controls over financial reporting have been designed by Management, under the supervision of, and with the participation of the Corporations' CEO and CFO, to provide reasonable assurance regarding the reliability of the Corporations' financial reporting and the preparation of financial statements for external purposes in accordance with IFRS Accounting Standards.

The Corporations will file certifications, signed by the Corporations' CEO and CFO, with the Canadian Securities Administrators (CSA) upon filing of the Corporations' Annual Information Form. In those filings, the Corporations' CEO and CFO will certify, as required by National Instrument 52-109, the appropriateness of the financial disclosure, the design and effectiveness of the Corporations' disclosure controls and procedures and the design and effectiveness of internal controls over financial reporting. The Corporations' CEO and CFO also certify the appropriateness of the financial disclosures in the Corporations' interim filings with securities regulators. In those interim filings, the Corporations' CEO and CFO also certify the design of the Corporations' disclosure controls and procedures and the design of internal controls over financial reporting.

The Corporations' Audit Committees reviewed this MD&A and the unaudited condensed financial statements and notes of KPT and the unaudited condensed consolidated financial statements and notes of Kruger Products, and the Corporations' Boards of Directors approved these documents prior to their release.

Changes in Internal Controls over Financial Reporting

There have been no changes to the Corporations' internal controls over financial reporting during Q3 2026 that have materially affected, or are reasonably expected to materially affect, its internal controls over financial reporting.

ADDITIONAL INFORMATION

Additional information relating to KPT and Kruger Products, including the Annual Information Form, is available on SEDAR+ at www.sedarplus.ca.